

Contents

PREFACE xi

1 INTRODUCTION: ETHICAL PROBLEMS INTRINSIC TO HIGHER EDUCATION 1

- The Ivory Tower Myth 1
- Inherent Moral Conflicts 2
- Ethical Theories 5
- The Relation between Facts and Values 9
- Summary 10

2 THE ACADEMIC INSTITUTION AND ITS RELATION TO SOCIETY 12

- Ethical Principles and Academic Values 13
- Knowledge as a Means or an End 16
- Neutrality in Ethical Issues 18
- Community Relations 20
- Control and Support of Higher Education 22
 - Within the Institution* 22
 - Outside the Institution* 24
- Responsibilities to Students 28
- Summary 29

3 HIRING AND EVALUATION OF FACULTY 31
The Academic Hierarchy 31
Institutional Conditions and Scarce Resources 32
Recruiting 37
Equal Opportunity 39
Evaluation 41
 What Is Evaluated 42
The Tenure System 45
Summary 47

4 ETHICAL PROBLEMS IN RESEARCH 49
Consequences of Research 49
Research Subjects 53
Priorities in Research 58
Honesty in Research 63
Stealing Ideas and Credit 68
Summary 71

5 ETHICAL PROBLEMS IN TEACHING 72
Who to Teach 72
What to Teach 78
Problems in Evaluating Students 82
Cheating 88
Faculty-Student Relations 91
Summary 94

6 AN OPEN END 95

REFERENCES 99

INDEX 102