The Ethics Primer for Public Administrators in Government and Nonprofit Organizations

James H. Svara, PhD
Professor, School of Public Affairs
Arizona State University
Tempe, Arizona



JONES AND BARTLETT PUBLISHERS

Sudbury, Massachusetts

BOSTON

TORONTO

LONDON

SINGAPORE

Contents

Chapter 1.	Introduction—and a Pop Quiz
Chapter 2.	Administrative Ethics: Ideas, Sources, and Development9
Chapter 3.	Refining the Sense of Duty: Responsibilities of Public Administrators and the Issue of Agency 27
Chapter 4.	Reinforcing and Enlarging Duty: Philosophical Bases of Ethical Behavior and the Ethics Triangle 47
Chapter 5.	Codifying Duty and Ethical Perspectives: Codes of Ethics
Chapter 6.	Undermining Duty: Challenges to the Ethical Behavior of Public Administrators
Chapter 7.	Deciding How to Meet Obligations and Act Responsibly: Ethical Analysis and Problem Solving 105
Chapter 8.	Acting on Duty in the Face of Uncertainty and Risk: Responsible Whistleblowing
Chapter 9.	Elevating Ethical Behavior in the Organization 129
Chapter 10.	Mandating Duty: External Measures to Promote Ethics
Chapter 11.	Conclusion: The Duties of Public Administrators 155
	Appendices
	Notes
	References
	Index